



Headquarters
New Zealand Defence Force
Defence House
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Wellington Mail Centre
Lower Hutt 5045
New Zealand

OIA-2026-5939

10th September 2026

[REDACTED]
[REDACTED]om

Dear [REDACTED]

I refer to your email of 16 August 2026 requesting, under the Official Information Act 1982 (OIA), a schedule of all paid engagements from 1 January 2017 to date involving SECTION6, Ghost Dynamics (including Ghost Partners/Good Company and Partners), Ghost Ventures, GHOST6, Rulespeed or Dadoota.

- For each engagement, please provide the supplier, project and brief purpose, dates, original/current value and total paid, current status, and procurement method or panel used.
- Please identify which, if any, engagements related to Defence Estate and Infrastructure, organisational or service design, digital transformation, software development, data/analytics, artificial intelligence, cybersecurity, intelligence services or infrastructure support.

To date, the New Zealand Defence Force (NZDF) has paid invoices to Ghost Partners (and latterly Ghost Dynamics Limited) totalling \$766,114 (GST exclusive/inclusive as applicable). This sum comprises \$294,950 in 2021, \$37,370 in 2022, \$303,805 in 2023, \$125,673 in 2024, and \$4,316 in 2025.

No payments were recorded for the period 1 January 2017 to 31 December 2020. In all but one case, the price paid was for the original contract value. In 2022, \$3,160 was quoted for digital design work and the final invoice was \$1,490.

The work undertaken by Ghost Partners Ltd and Ghost Dynamics Ltd has primarily supported: organisational service design and digital transformation initiatives; leadership team development; intranet and document management improvements; development of identity standards; digital collateral and newsletter template development; NZDF TickIT UX system enhancements; wayfinding application scoping; and graphic design.

All work was sourced through the Marketplace panel with the exception of one contract which was procured through the All-of-Government Advertising Services Panel. All projects have been completed.

- *Please include work undertaken through another prime contractor where readily identifiable.*

All work has been carried out through the primary contractor

You have the right, under section 28(3) of the OIA, to ask an Ombudsman to review this response to your request. Information about how to make a complaint is available at www.ombudsman.parliament.nz or freephone 0800 802 602.

Please note that responses to official information requests are proactively released where possible. This response to your request will be published shortly on the NZDF website, with your personal information removed.

Yours sincerely

GA Motley

Brigadier

Chief of Staff HQNZDF