



Headquarters
New Zealand Defence Force
Defence House
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Wellington Mail Centre
Lower Hutt 5045
New Zealand

OIA-2026-5877

10th August 2026

[REDACTED]
[REDACTED]

Dear [REDACTED]

I refer to your email of 13 July 2026, requesting under the Official Information Act 1982 (OIA) the following information regarding the New Zealand Defence Force (NZDF) Defence Estate and Infrastructure (DEI) portfolio:

1. The latest source-of-truth project or investment register held for the Defence Estate and Infrastructure portfolio.

This may be called a project register, investment register, programme register, portfolio dashboard, work breakdown structure, integrated delivery schedule, forward work programme, or a similar name.

Please also provide:

- a. the equivalent register or snapshot as at, or nearest to, 30 June 2025; and*
- b. the equivalent register or snapshot as at, or nearest to, 30 June 2026.*

The relevant investment register is publicly available on the Te Waihangā website¹ and selecting the NZDF under the "Organisation" drop-down menu.

2. The latest portfolio-level delivery or performance report provided during each quarter of the 2025/26 financial year to the relevant NZDF governance body responsible for Defence Estate and Infrastructure investment or delivery. (I am seeking the principal quarterly portfolio report, not every individual project report).

Enclosed are copies of the DEI Portfolio Dashboards that are prepared for the NZDF Investment Committee, as well as a report prepared for the NZDF Investment Committee. Where indicated, information is withheld: to avoid prejudice to the security or defence of New Zealand in accordance with section 6(a) of the OIA; to protect privacy in accordance with section 9(2)(a) of the OIA; to protect the confidentiality of advice tendered by Ministers of the Crown and officials in accordance with section 9(2)(f)(iv) of the OIA; to maintain the effective conduct of public affairs through the free and frank expression of opinions in accordance with section 9(2)(g)(i) of the OIA; and, to enable negotiations without prejudice or disadvantage in accordance with section 9(2)(j) of the OIA.

¹ <https://tewaihang.govt.nz/the-pipeline/search-the-pipeline>

3. The latest existing schedule or index of estate-related business cases, including Programme Business Cases, Indicative Business Cases, Detailed Business Cases, Implementation Business Cases and Single Stage Business Cases.

Please include:

- * project or programme name;*
- * location;*
- * type of business case;*
- * current status;*
- * date submitted;*
- * date approved or declined;*
- * approving authority;*
- * expected next decision; and*
- * expected decision date.*

(Nb: I am seeking the existing schedule or index, rather than copies of every business case).

The relevant information is contained within the Defence Estate Portfolio Plan 2025–2040² and the Defence Capability Plan 2025³.

4. The latest forward procurement or approach-to-market pipeline for Defence Estate and Infrastructure work expected between the date of this request and 30 June 2029.

Please include the following fields where they exist in the source material for queries 1 and 4:

- * project name;*
- * camp, base or location;*
- * estate programme or workstream;*
- * brief project description;*
- * current project phase;*
- * approval and funding status;*
- * approved budget, estimated cost or cost band;*
- * procurement status;*
- * proposed or selected delivery model;*
- * appointed lead consultant, contractor or alliance partner;*
- * expected approach-to-market date;*
- * expected contract award;*
- * expected construction start;*
- * forecast completion date;*
- * principal schedule, cost or delivery risk.*

Please exclude detailed security plans, technical drawings, site-specific vulnerabilities and personal information. In other words, the amendment certificate, contents, and list of abbreviation pages.

² <https://www.nzdf.mil.nz/assets/Uploads/DocumentLibrary/010-DEPP-Executive-Summary-WEB-Nov25-V2.pdf>

³ <https://www.defence.govt.nz/assets/publications/Defence-Capability-Plan-25.pdf>

A copy of the NZDF Future Procurement Opportunities – July 2026 document, that is publicly available for registered users of the Government Electronic tenders Service, is enclosed.

You have the right, under section 28(3) of the OIA, to ask an Ombudsman to review this response to your request. Information about how to make a complaint is available at www.ombudsman.parliament.nz or freephone 0800 802 602.

Please note that responses to official information requests are proactively released where possible. This response to your request will be published shortly on the NZDF website, with your personal information removed.

Yours sincerely

GA Motley

Brigadier

Chief of Staff HQNZDF

Enclosures:

1. DEI Portfolio Dashboard Tactical Report June Month-End FY 2024-2025
2. DEI Portfolio Dashboard Tactical Report September Month-End FY 2025-2026
3. DEI Portfolio Dashboard Tactical Report January Month-End FY 2025-2026
4. Defence Estate Portfolio A Deep Dive for Investment Committee
5. NZDF Future Procurement Opportunities – July 2026